## GENDER EQUALITY ADVANCEMENT IN THE GERMAN RESEARCH LANDSCAPE

## AN ASSESSMENT FROM A GERMAN PRACTITIONER



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## The German Research Landscape - An Overview

Non-university research organisations

## Helmholtz

Association:

- 18 research centers, 38,036 employees, $42 \%$ female employees $\rightarrow 33 \%$ scientific employees

Leibniz Association:

- 89 research institutes and service organizations, 18,144 employees, 53\% female employees $\rightarrow 42 \%$ scientific employees

Fraunhofer Society:

- 67 research institutes and research units, 24,000 employees, $32 \%$ female employees $\rightarrow 21 \%$ scientific employees

Max-Planck Society:

- 83 institutes and research facilities, 17,284 employees, 45\% female employees $\rightarrow 29 \%$ scientific employees



# In Germany a variety of laws and initiatives to promote the equality of men and women exist 

## German Laws in the field of gender equality

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Basic Law for the Federal Republic of Germany (Article 3-2) [Equality before the Law] (1958):
Men and women shall have equal rights. The state shall promote the actual implementation of equal rights for women and men and take steps to eliminate disadvantages that now exist.
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General Act on Equal Treatment (AGG) (2006):
Purpose of this Act is to prevent or to stop discrimination on the grounds of race or ethnic origin, gender, religion or belief, disability, age or sexual orientation.

Germany sets gender quota in boardrooms (2015):

Act for the equal participation of women and men in leadership positions in the private sector and the public sector

## German Initiatives to increase gender balance \& diversity

Chefsache:
Sponsor: Dr. Angela Merkel

- 'Chefsache' is a network of leaders from industry and science, the public sector and the media personally committed to lead by example to make gender balance a top management priority, exploring new concepts and approaches to promote the required change of mind-set throughout society.

Charta der Vielfalt (Diversity Charter):
Sponsor: Dr. Angela Merkel

- The Charta der Vielfalt is a corporate initiative to promote diversity in companies and institutions.
- The initiative aims to promote the recognition, appreciation and integration of diversity into Germany's business culture. Organisations are to create a working environment free of prejudice.


## A practitioners perspective - Top-Down initiatives have the most impact to promote more women in academia

## Important Top-Down initiatives and programmes in Germany - An Overview:

## Pact for Research and Innovation

- Phase I: 2005-2010
- Phase II: 2011-2015
- Phase III: 2016-2020

Impact:

- Greater dynamism and increase in performance in the scientific system
- Sustainable perspectives
- Promote activities for women in science

Excellence Initiative

- Phase I: 2005-2011
- Phase II: 2012-2017

Impact:

- Strengthen Germany as a research location for the long term
- Raise the profile of outstanding accomplishments in the fields of academia \& sciences
- Consideration of gender equality policies

Programme for
Women Professors

- Phase I: 2008-2012
- Phase II: 2012-2017

Impact:

- Increasing number of female professors
- Strengthens the equality structures at universities by specific equality policies
- Creating role models

DFG - Research-
Oriented Standards
on Gender Equality

- Since 2008

Impact:

- Self-regulation of DFG-Members
- Definition of standards for a long term policy of equality in the German scientific and academic community



## The following hypotheses are often represented in Germany to explain why few women remain in science

## Hypothesis I:

The Leaky Pipeline: The more women fill the academic base, the more women will get into high positions (e.g. professorship) in academia.

Hypothesis II:
Necessity of Mobility: Most of the women are not mobile enough to get into high positions in academia.

Hypothesis III:
Cultural Aspects in Science: Framework conditions and stereotypes exclude women from reaching top-level positions in academia.

## Hypothesis I - The Leaky Pipeline: It is not enough to simply fill the Pipeline

- Studies and experiences show:
- In US in some humanities there is a high proportion of female PhD students, but women are still underrepresented in top-level positions. (Leslie et al., 2015)


## Example: Study at Max-Planck-Society

- MPG is divided into three different sections: BM-Section , CPTSection ; GSH-Section
- The largest gender differences can be observed in the GSHSection which has a traditionally high share of female scientists:
- Women more often report an overload through pressure, the lack of recognition of achievements and compatibility
- $20 \%$ of the women see - with regard to equal opportunities and compatibility -disadvantages for their own gender.
- Men assess the overall situation significantly better than women.


## Hypothesis II - Necessity of Mobility: life stages are more decisive than gender


$\rightarrow$ Whether people are mobile or not, does not depend on their gender, their life stages is more important
$\rightarrow$ Other studies show similar results (Hüttges \& Fay 2013; Jaksztat et al. 2010)

## The results of the UNITECH International Study demonstrate:

- At the beginning of their professional career both women and men are very mobile and flexible
- Depending on different stages of life the mobility of both women and men decreases

Source: Angelika Trübswetter et al., 2015, Corporate Culture Matters, publica.fraunhofer.documente/N-328470.html


## Hypothesis II - Necessity of Mobility : different patterns of mobility exist

Results based on short CVs from the AcademiaNet Platform:

Arithmetic mean Standard deviation17

Country rotations


Institution rotations


Working experience in industry (in years)


Number of jobs


## Mobility patterns of AcademiaNet scientists vary:

- AcademiaNet women do not show uniform mobility behavior regarding geographical and institutional mobility.
- 24.4\% of AcademiaNet women never left the country where they did their PhD.
- Only 6.6\% of women in the AcademiaNet network have worked in industry.
- AcademiaNet women who have worked at research organizations show greater (inter-)national and institutional mobility.

Source: Schraudner, 2015, Von Academia Role Models lernen, publica.fraunhofer.documente/N-332327.html

## Hypothesis III - Cultural Aspects: Framework conditions and stereotypes lead women to leave academia

The results based on interviews with exit-candidates:

$N=18$

Five major types of reasons describe why women and men no longer pursued an academic career:

- More Women criticized the working culture and the working climate in the scientific field - Four main aspects lead to frustration:
- Performance pressure
- Isolation
- Visibility
- Male-dominated culture
- More women than men also criticized the level of appreciation and recognition from their supervisor, which also lead to frustration.


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## Good news for further engagement: Evidence based results show the necessity to promote women in science

Current studies underline the importance of women in the field of academia and the scientific system:
$\rightarrow$ „In subject areas with more balanced gender distributions, women tend to focus on different topics" (Elsevier, 2015)
$\rightarrow$ „For Germany, female-only publications are the most internationally collaborative - Mixedgender publications are more interdisciplinary but less internationally collaborative than mono-gender publications"(Elsevier, 2015)
$\rightarrow$ „An equal gender representation can help to expose the innovation potential of teams." (Gratton et al., 2007)
$\rightarrow$ „The presence of women in a group increases the problem-solving skills of the group as a whole." (Woolley et al., 2010)

## There is still a lot to do:

$\rightarrow$ Germany is ranked 5th for patents worldwide (WIPO 2014), only 5\% are from women
$\rightarrow$ Germany is ranked 4th for publications worldwide (SJR Ranking 2015), only 20\% are from women

## THANK YOU

## contact

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