

The importance of understanding the experiences of those we lead

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Apollo 8 Mission Transcript (24 Dec 1968)

Anders: "Oh, my God, look at that picture over there. There's the Earth coming up. Wow, is that pretty!"

Anders (to Lovell): "You got a color film, Jim? Hand me a roll of color, quick, would you?"

Lovell: "Oh, man, that's great! Where is it?"

Anders: "Hurry. Quick."

Lovell: "Down here?"

Anders: "Just grab me a color. A color exterior. Hurry up. Got one?"

Lovell: "Yeah, I'm lookin' for one. C368."

Anders: "Anything quick."

Anders: "I think we missed it."

Within seconds, Lovell sees the shot again in another window. He asks for the camera.

Anders: "Wait a minute, just let me get the right setting here now, just calm down. Calm down, Lovell!"

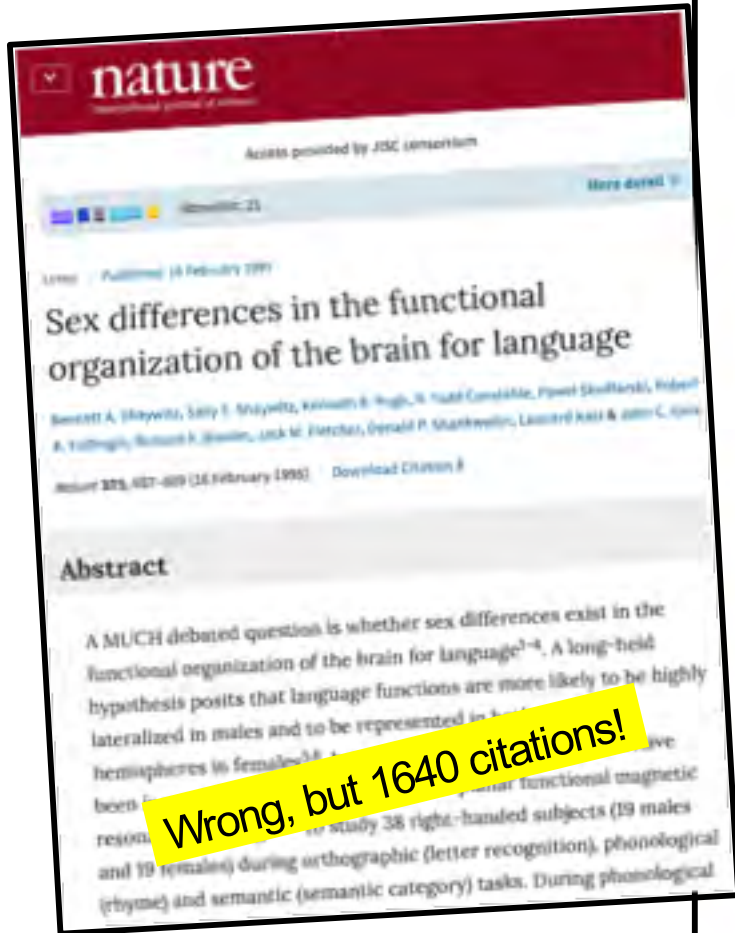
<http://www.npr.org/sections/thetwo-way/2013/12/23/256605845/on-anniversary-of-apollo-8-how-the-earthrise-photo-was-made>

Larry Summers – former university leader



“in the special case of science and engineering, there are issues of intrinsic aptitude”

Questionable definitions of success



The Times Higher Education World University Rankings

World University Rankings 2013-2014

1	<u>California Institute of Technology (Caltech)</u>	United States	94.9
2	<u>Harvard University</u>	United States	93.9
2	<u>University of Oxford</u>	United Kingdom	93.9
4	<u>Stanford University</u>	United States	93.8
5	<u>Massachusetts Institute of Technology (MIT)</u>	United States	93.0
6	<u>Princeton University</u>	United States	92.7
7	<u>University of Cambridge</u>	United Kingdom	92.3
8	<u>University of California, Berkeley</u>	United States	89.8
9	<u>University of Chicago</u>	United States	87.8
10	<u>Imperial College London</u>	United Kingdom	87.5
11	<u>Yale University</u>	United States	87.4
12	<u>University of California, Los Angeles (UCLA)</u>	United States	86.3

Reading material



White Privilege: Unpacking the Invisible Knapsack

Peggy McIntosh

<https://nationalseedproject.org/white-privilege-unpacking-the-invisible-knapsack>

The experiences of disabled staff

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Staff share experiences of working with a disability

by [Elizabeth Nixon](#)

25 April 2018



Imperial staff have shared their perspective on working with a disability as part of Calibre, Imperial's specially designed leadership programme.



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