

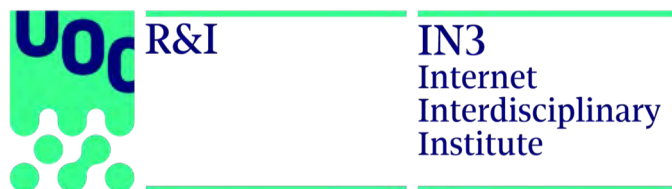


Diversity & R&D Teams

First results from the GEDII Project

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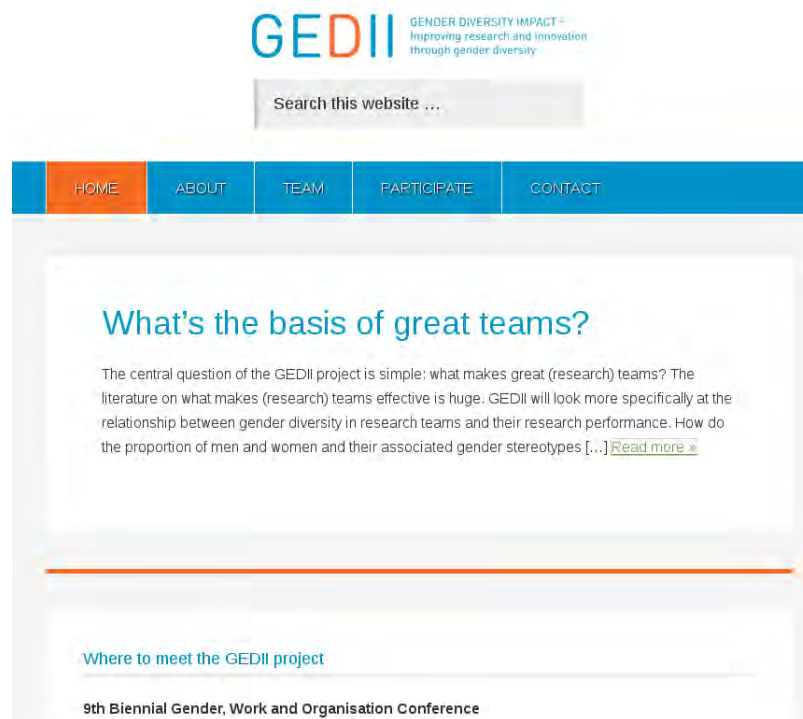
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GEDII Project

Gender Diversity in R&D Teams



H2020 Science with
and for Society

Duration
Oct 2015 – Sep 2018
<http://www.gedii.eu>



Consortium

GEDII



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Science of Team Science

Harvard
Business
Review

LEADING TEAMS

The New Science of Building Great Teams

by Alex "Sandy" Pentland

FROM THE APRIL 2012 ISSUE



Knowledge is produced in teams

Evidence on the effects of gender diversity is mixed

Simple effects of diversity have been laid to rest

Why do some teams excel?

Structural perspectives on the configuration of team “capital”.

Diversity in terms of socio-demographics & functional dimensions (knowledge, values, contacts, resources, etc.)

Social psychology perspectives on group processes to take advantage of available assets.

Study importance of “conflict” or “trust” in teams.

Example: *Game Changer: The Topology of Creativity* by Vaan, Vedres, Stark 2015.

“Structural folding”: “bonding” + “bridging” social capital. Innovation needs to be generated.





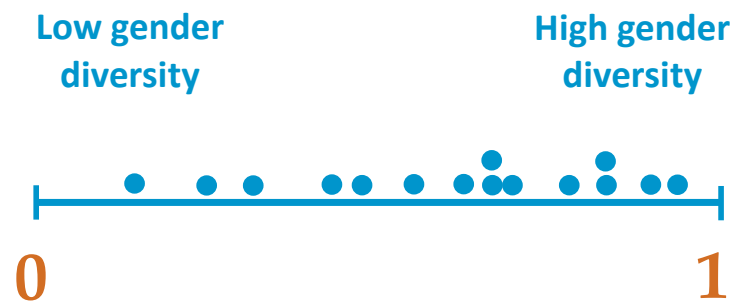
Measuring gender diversity

Gender Diversity in:

- Representation
- Attrition

$$\alpha_i = \begin{cases} 0, & \text{if } w_{2i} = m_{2i} = 0 \\ 2 \times (1 - (w_{2i}^2 + m_{2i}^2)), & \text{otherwise} \end{cases}$$

where w and m represent the proportions of women and men, respectively, at level 2 within team i .



$$\delta_i = \begin{cases} 0, & \text{if } w_{2i} = m_{2i} = 0 \\ \frac{w_{2i}}{w_{1i}}, & \text{if } w_{2i} < m_{2i} \text{ and } w_{2i} < w_{1i} \\ \frac{m_{2i}}{m_{1i}}, & \text{if } m_{2i} < w_{2i} \text{ and } m_{2i} < m_{1i} \\ 1, & \text{otherwise} \end{cases}$$

with level 1 or 2 in team i , where w and m refer to proportions of women and men respectively.

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VS



The seven pillars of the Gender Diversity Index



1. Tenure	• Attrition of the under-represented sex under/above average team tenure • Representation of wo/men above average team tenure
2. Education	• Attrition of the under-represented sex with/out a doctorate • Representation of wo/men with a doctorate
3. Care responsibilities	• Attrition of the under-represented sex with/out current caring responsibilities for children under 16 or dependent adults • Representation of wo/men with current caring responsibilities for children under 16 or dependent adults
4. Contract	• Attrition of the under-represented sex with/out a permanent contract • Representation of wo/men with a permanent contract
5. Seniority	• Attrition of the under-represented sex with/out a senior role • Representation of wo/men with a senior role (senior researcher or team leader)
6. Age	• Attrition of the under-represented sex under/above average in the team • Representation of wo/men above average age in the team
7. Marital status	• Attrition of the under-represented sex with/out a cohabiting partner • Representation of wo/men with a cohabiting partner

	Metric	Pillar	GDI	Variables	Women	Men
Education δ	0	0	0.11	No doctorate	2	4
					33.3 %	66.7 %
Education α	0	Doctorate		0	3	
				0 %	100 %	
Care δ	0	0		No current care responsibilities	2	5
					28.6 %	71.4 %
Care α	0	Current care responsibilities		0	1	
				0 %	100 %	
Marital status δ	1	0.91		Not married or cohabiting	1	4
					20 %	80 %
Marital status α	0.75	Married or cohabiting		1	3	
				25 %	75 %	
Age δ	0	0		Below team average age	2	2
					50 %	50 %
Age α	0	Above team average age	0	5		
			0 %	100 %		
Seniority δ	0	0	Junior researcher/Other	2	4	
				33.3 %	66.7 %	
Seniority α	0	Senior researcher/Team leader	0	3		
			0 %	100 %		
Tenure δ	0	0	Below average team tenure	2	5	
				28.6 %	71.4 %	
Tenure α	0	Above average team tenure	0	2		
			0 %	100 %		
Contract δ	0	0	Temporary / casual	2	6	
				25 %	75 %	
Contract α	0	Permanent / tenured	0	1		
			0 %	100 %		

Self-assessment tool

Your team ID:

GET YOUR SCORE ON THE GENDER DIVERSITY INDEX

If you did not take part in our survey, please set the sliders below to the values suitable for your team or enter the values into the empty fields.

Survey results

Ratio of women/men without doctorate			% Women	7 %
Ratio of women/men with doctorate			% Women	7 %
Ratio of women/men without current care responsibilities			% Women	7 %
Ratio of women/men with current care responsibilities			% Women	7 %
Ratio of women/men living without a significant other			% Women	7 %
Ratio of women/men living together with a significant other			% Women	7 %
Ratio of women/men below the average team age			% Women	7 %
Ratio of women/men above the average team age			% Women	7 %
Ratio of women/men in below average team tenure			% Women	7 %
Ratio of women/men in above average team tenure			% Women	7 %
Ratio of women/men in junior positions			% Women	7 %
Ratio of women/men in senior positions			% Women	7 %
Ratio of women/men with fixed-term contracts			% Women	7 %
Ratio of women/men with permanent contracts			% Women	7 %

Gender Diversity Index

Score:

Relating Gender Diversity to Research Performance

GEDII

*H1a: **Gender balance** within teams has a positive effect on research performance.*

*H1b: **Women's representation** in teams is negatively related to research performance.*

*H1c: The **Gender Diversity Index** is positively related to research performance.*

*H2: **Gender diversity within teams** is positively related to research performance, when controlling for **gender balance** and the **representation of women**.*

Methods

Outcome variables: FAP (Field Adjusted Productivity) and PM (Percentile Model)

Modelling: generalised linear model (GLM) with a negative binomial link in R

Controls: level of experience in years in the team, number of senior researchers, number of team members

Results - PM

	Percentile Model (PM)			
(Intercept)	4.03***	4.06***	4.05***	4.25***
Gender Balance	-0.23			-0.51
% of Women		-0.32		-0.13
Gender Diversity Index			-0.02	0.45
Level of Experience	-0.58	-0.59	-0.47	-0.63
N° Senior Researcher	0.24***	0.24***	0.23***	0.24***
N° Team Members	-0.01	-0.01	-0.02	-0.02
R ²	.321	.322	.914	.929
n	99	99	82	81

Results - FAP

	Field Adjusted Productivity (FAP)			
(Intercept)	2.09***	2.28***	1.79***	2.12***
Gender Balance	-0.24			-0.48
% of Women		-0.75***		-0.54
Gender Diversity Index			0.27	0.84**
Level of Experience	0.32	0.29	0.55	0.35
N° Senior Researcher	0.25	0.24***	0.22***	0.23***
N° Team Members	0.01	0.01	0.01	0.00
R ²	.524	.556	.910	.927
n	99	99	82	81

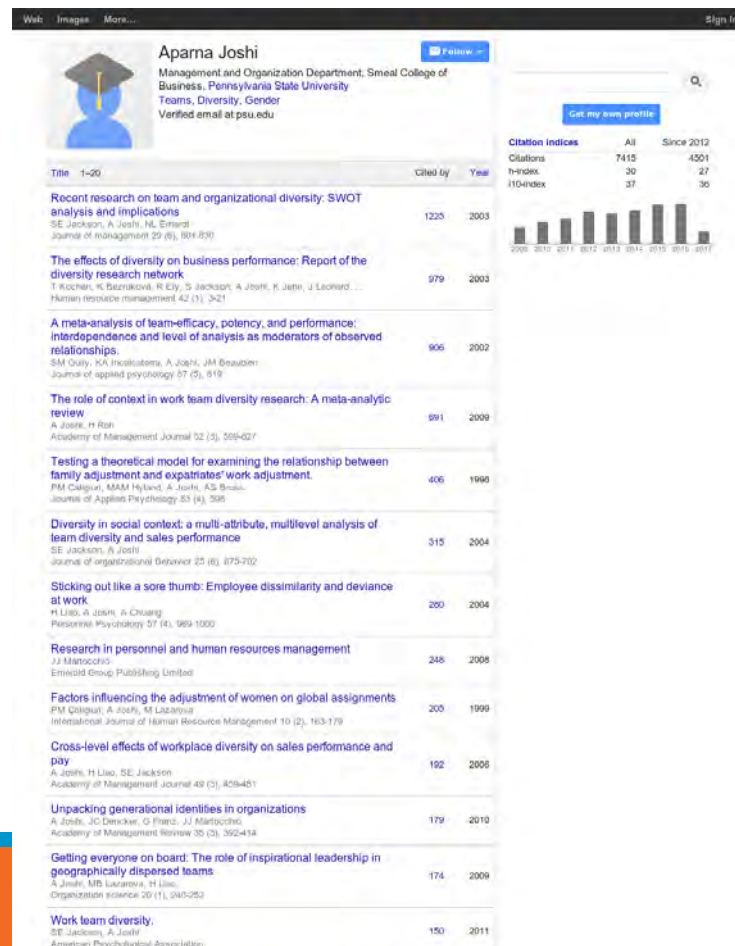
Policy Implications



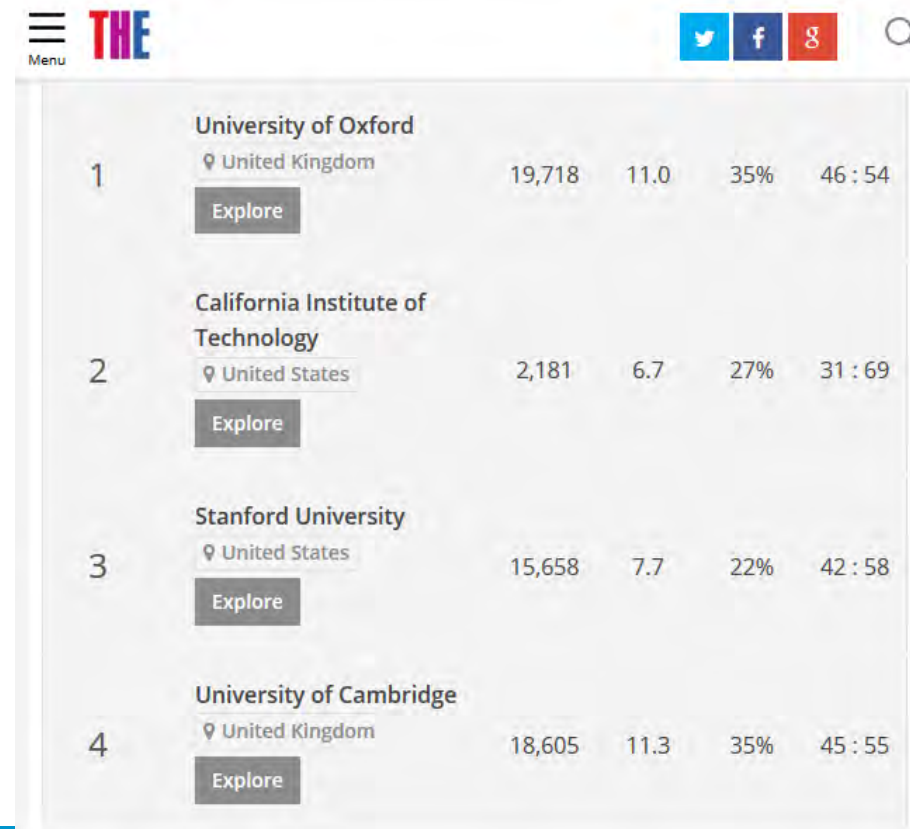
Teams are hard to pin down!

GEDII

Google Scholar



World University Ranking



... also in terms of rewards!

GEDII



Academic reward & recognition systems have not kept up with the growth of team work

The Academy of Medical Sciences

<http://bit.ly/2rhPBCF>

European Agenda



“Fixing” the women

FP6: EUMENT-NET



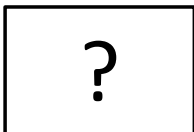
“Fixing” the institution

FP7, H2020: Integer, TARGET, SUPERA, etc.



“Fixing” the knowledge

Gendered Innovations



“Fixing” teams?

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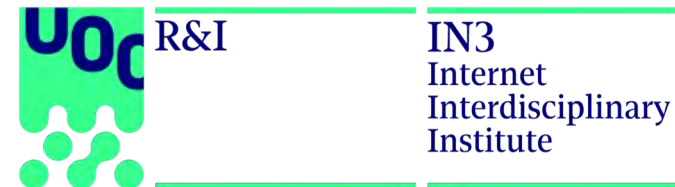


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